Partnership Concurrent Session Workshop Overview

- National Partnership Trends from Aspen C2E Survey
- Partnership Planning Tool: 5-Step Process to Identify and Address Capacity Gap via Strategic Partnership
- C2E Partnership Cases:
 - Career Pathways Example: Capital IDEA-Austin Community College partnership
 - Support Services Example: Training Futures-NOVA partnership
 - Comprehensive New Partnership Example: Virginia Western CC – Goodwill partnership

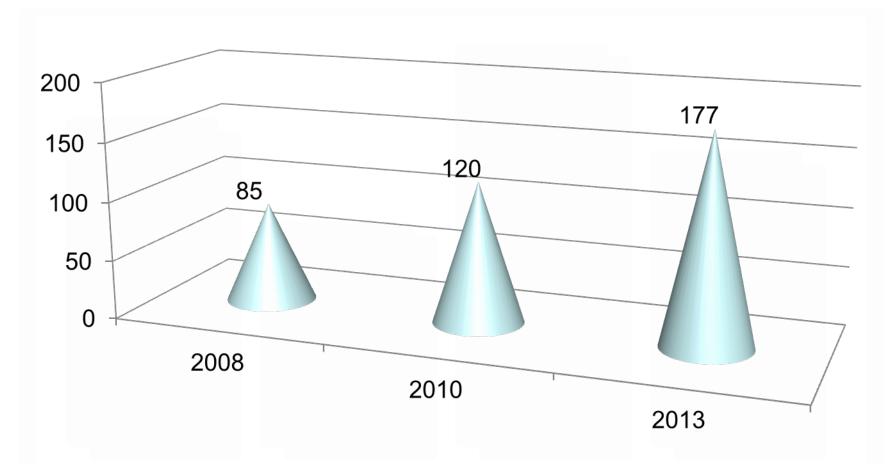


Aspen WSI's 2013 National C2E Survey

- 177 partnerships responded
- Conducted Fall 2013, published 2015
- Findings on sectors and student populations targeted, benefits to both partners, partner roles, challenges, and finances



Survey: C2E Partnerships Doubled from 2008-13





C2E Survey Highlights

- Who are CC's Partners?: 107 nonprofit CBOs; 36 WIBs
- Benefits to CCs: Source of new students;
 Student support services; Job placement
- Benefits to CBOs: Training quality + credentials; More career pathway options
- Regional Scaling: 2/3 of 88 CCs surveyed report 4 or more CBO partners



NOVA/Training Futures Training Audience & Prog Model

- Low-income adults @ \$10/hr; 49% unemployed
- 2/3 non-native English-speakers; bilingual!
- TABE minimum = 6th grade level English
- ✤ 75% women; 30% single parents
- Median age = 38; range = 20-50+
- Short-Term: 25 weeks of training
- Office Admin. Skills 18 college credits
- Off-campus business center location

"Living poor in America slowly beats your dreams down. I came to Training Futures to build them back up."



NOVA-Training Futures Participant Outcomes

- 94% program completion (total 253 enrolled 2007-2010)
- 84% employed w/in 6 months of program completion
- Average 29% increase from prior wages
- 19% continue college studies on own, increased to 50% with additional support
 - *"TF tells us to put our basket of burdens down and step forward. We can create our own future."*



Incoming TF Trainees' Negative Self-Image & Self-Talk

I'm not smart enough in...

I'm no good in school

I never finish what I start

I'm not college material

I can't fit school in with my life

My teachers always picked on me

I don't really like school

I'm no good at tests

I don't really deserve any better

My spouse/parent/etc. doesn't think I'll succeed

Maybe its just not meant to be

Employers don't really want me anyhow

I'm afraid of failing (again), so I don't try hard

I can't do it because I'm disabled



NOVA-TF Support Services

- "Imaginal Education": Business Immersion & Image Change "Parallel Curriculum"
- Peer Support Community: Carpools, Grad Panel, etc
- Clothing Closet 3 Business Outfits & Dress Code
- Case Management Referrals & Benefits Access
- Mental Health Counseling Onsite Weekly
- Financial Education via Capital One Volunteers
- Job Development Internships, Job Fair, Placement
- College/Career Advising-NOVA Adult Career Pathways
- 50+ Volunteers Interviewers, Computer Coaches, Email Partners, Accent Reduction, Program Grads

ACC-Capital IDEA Program Model & Audience

- Long-Term: Multi-Stage Career Pathway
- ESL GED College Prep Healthcare
 Pre-Reqs Healthcare Training
- Health Care Career Pathway Options
- Multiple Entry/Exit Points
- 44% "Low-Skilled" (Math<8th and/or English<9th grade levels)
- 88% Female; 37% Single parents; Avg age=28



ACC-Capital IDEA Outcomes

- 991 total participants in study
- 81% successful completion of College Prep program (Avg time=3 months)
- Only 11% drop-out rate in degree programs (30% still active at study's end)
- Avg annual wages increased from \$13K before program to \$17K overall and \$44K for healthcare training program completers



ACC-Capital IDEA – Long-Term Career Pathway Support

- Capital IDEA's long-term (Avg = 4yrs) support services
- Case Managers = Career Navigators
- VIP (Vision-Initiative-Perseverance)
 Support Groups



VWCC – Goodwill Comprehensive Partnership

- Microsoft Office for Health Care Admin
- Example of new partnership program
- 41 enrolled in 4 cohorts 2013-15
- Avg. age=45; 98% female; 41% minority



Strategic Benefits Sought Match Assets of Partner

VWCC STRATEGIC BENEFITS/GOALS	FLOW OF BENEFITS	GOODWILL ASSETS & CAPABILITIES
Attract underserved audience of adult jobseekers	\leftarrow	Serves thousands of adult jobseekers
Increase educational success rates for target audience by strengthening support services		Offers strong non-academic support services, such as case management and access to social services
Increase employment success rates for target audience	-	Has job placement specialists on staff
Expand offerings despite shortage of classroom space		Has classroom space available in Roanoke
VWCC ASSETS & CAPABILITIES		GOODWILL STRATEGIC BENEFITS/GOALS

Offers numerous job-training programs and has extensive faculty

Targets training for medical office jobs, with higher hourly average job-placement wages



Has interest in locating training programs on-site at Goodwill in a previously underserved area



Offer a greater variety of job training program options for clients

Provide greater client access to higher-paying jobs via training programs

Enhance image and customer convenience with college programs on-site

VWCC-Goodwill Outcomes

- **Program Completion** = 85%
- Credentials Earned = Median of 1.55 per person (3 potential MOS certifications)
- New Jobs: Rose from 50% in 1st cohort to 100% by 3rd cohort



VWCC-Goodwill Lessons Learned for Partnership Success

- Community-focused strategies set stage
- Foundation of trust essential for partnerships
- Mutual benefits clear
- Continual adaptation based on data/experience
- Both orgs need to be prepared to change
- "Family-like" support culture with students
- New partnerships/programs take enormous time
- Stakeholder network pays big dividends



Contact Information & Recommended Resources

Bill Browning Senior Program Manager, Aspen WSI <u>Bill.Browning@Aspeninst.org</u> 202-736-5858

Courses to Employment Website: <u>http://www.coursestoemployment.org/</u> (C2E 2013 survey report, Capstone and Special Issue C2E reports, etc.)

AspenWSI Website: http://www.aspenwsi.org/

(Individual C2E partnership data studies; partnership tools; partnership video, etc.)

